Board Cover Memorandum

To: Board of Education

From: Kyla Johnson-Trammell, Superintendent  
Sondra Aguilera, Chief Academic Officer  
Preston Thomas, Chief Systems and Services Officer

Meeting Date: February 18, 2022

Subject: School Consolidations for 2022-23 and 2023-24

Ask of the Board: Consideration by the Board of Education of an amendment to Resolution No. 2122-0030 - School Consolidations for 2022-23 and 2023-24.

Background: On January 12, 2022, the Board of Education (“Board”) adopted Resolution No. 2122-0026 - Quality Instruction and Student Supports, Adequate Staffing, Competitive Compensation, and Long-Term Fiscal Stability. That Resolution directed the Superintendent to present “a list of the school consolidations (i.e., closures or mergers) that can be reasonably implemented by Fall 2022 and/or Fall 2023” at the “soonest reasonable opportunity.” As part of that presentation, Resolution No. 2122-0026 directed the Superintendent to include an analysis of the projected ongoing financial impact of the proposed consolidations.

At a special meeting on January 31, 2022, staff proposed the following school consolidations:

- **Six school closures for 2022-23:** Brookfield Elementary, Carl B. Munck Elementary, Community Day School, Grass Valley Elementary, Parker (K-8), and Prescott Elementary. Students in these schools would be provided with Opportunity Ticket enrollment preference for enrollment in 2022-23. Welcoming schools have also been identified for each of these schools.

- **Two school closures for 2023-24:** Fred T. Korematsu Discovery Academy Elementary and Horace Mann Elementary. Students in these schools would be provided with Opportunity Ticket enrollment preference for enrollment in 2023-24. Welcoming schools have also been identified for each of these schools.

- **Four school mergers occurring over 2022-23 and 2023-24:** RISE Community Elementary to merge into New Highland Academy Elementary for 2022-23; Westlake Middle to relocate to the West Oakland Middle campus for 2022-23 and then merge into West Oakland Middle for 2023-24; Dewey Academy High
and Ralph J. Bunche Continuation High to relocate to the Westlake Middle campus for 2022-23 and then merge Dewey into Bunche for 2023-24; and Manzanita Community Elementary to merge into Fruitvale Elementary for 2023-24. Students at Westlake, Dewey, Bunche, and Manzanita Community would be provided with Opportunity Ticket enrollment preference as outlined in the proposed resolution.

- **Two grade truncations**: Eliminate grades 6-8 at La Escuelita for 2022-23 and eliminate grades 6-8 at Hillcrest for 2023-24. Impacted students (grades 5-7) would be provided with Opportunity Ticket enrollment preference for enrollment as outlined in the proposed resolution. Welcoming schools have also been identified for each of these schools.

Staff presented details on the specific proposed consolidations as well as the basis for selecting the proposed consolidations. The presentation also included a financial analysis of the proposed consolidations (with the exception of the closure of Community Day School).

At a special meeting on February 8, 2022, the Board adopted the final version of Resolution No. 2122-0030 - School Consolidations for 2022-23 and 2023-24, which approved the following school consolidations at the end of 2021-22 and the end of 2022-23:

- **At the End of 2021-22**: close Community Day School; close Parker; truncate grades 6-8 at La Escuelita; and merge RISE Community Elementary into New Highland Academy Elementary.

- **At the End of 2022-23**: close Brookfield Elementary; close Carl B. Munck Elementary; close Grass Valley Elementary; close Fred T. Korematsu Discovery Academy Elementary; close Horace Mann Elementary; and truncate grades 6-8 at Hillcrest.

**Discussion**
The amendment to Resolution No. 2122-0030 before the Board for consideration would move two closures (Community Day School, Parker) and one grade truncation (La Escuelita) from the end of 2021-22 to the end of 2022-23.

**Fiscal Impact**
See details from prior Board items. It is unclear whether the District would still likely be eligible for $10 million under AB 1840 if the amendment would adopted.

**Attachment(s)**
- Amendment to Adopted Resolution No. 2122-0030 - School Consolidations for 2022-23 and 2023-24
- Presentations by Moses Omolade and Maurice Andre San-Chez
WHEREAS, all students deserve safe schools with strong instruction and strong social-emotional supports—all things which require adequate staffing;

WHEREAS, underenrolled schools cannot support a sufficient number of staff to offer a strong instructional program nor can they properly serve as community schools;

WHEREAS, underenrolled schools also draw a disproportionate amount of resources to operate, which means that other, fully enrolled schools receive less revenue than they would otherwise, which negatively impacts these schools’ ability to properly serve as community schools and offer strong instructional programs;

WHEREAS, given that Measure Y will cover less than a quarter of the District’s $3.4 billion in facility needs, the large number of sites increases the District’s deferred maintenance costs and spreads the District’s limited resources for deferred maintenance too thinly, which negatively impacts the District’s ability to maintain quality facilities for all students;

WHEREAS, the large number of sites increases the District’s operational costs (e.g., custodial, transportation, IT) and spreads the District’s limited resources for operations too thinly, which negatively impacts the ability to provide quality services to schools;

WHEREAS, as illustrated in the table below, other districts with a similar enrollment have significantly fewer schools and fewer teachers and other districts with a similar number of schools have significantly higher enrollment:

<table>
<thead>
<tr>
<th>District</th>
<th>2020-21 Enrollment</th>
<th>2020-21 Number of Schools</th>
<th>2020-21 Average School Size</th>
<th>Enrollment/Teacher Ratio*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fontana USD</td>
<td>35,461</td>
<td>45</td>
<td>788</td>
<td>19.2</td>
</tr>
<tr>
<td>Fremont USD</td>
<td>34,782</td>
<td>43</td>
<td>809</td>
<td>19.5</td>
</tr>
<tr>
<td>Fresno USD</td>
<td>69,709</td>
<td>100</td>
<td>697</td>
<td>20.5</td>
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<tr>
<td>Hayward USD</td>
<td>19,069</td>
<td>33</td>
<td>578</td>
<td>19.6</td>
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<tr>
<td>Riverside USD</td>
<td>39,443</td>
<td>47</td>
<td>839</td>
<td>20.8</td>
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<tr>
<td>Santa Ana USD</td>
<td>43,917</td>
<td>54</td>
<td>813</td>
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<td>Stockton USD</td>
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<td>606</td>
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<tr>
<td>Oakland USD</td>
<td>35,489</td>
<td>81</td>
<td>438</td>
<td>15.8</td>
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</table>

WHEREAS, although the Board of Education (“Board”) recently made approximately $40 million in budget adjustments for 2022-23, the District’s long-term financial challenges remain, including the need to find revenue to cover anticipated increasing costs (e.g., pensions, special education) and provide compensation increases for many years into the future, especially given the current statewide labor storage, competition from nearby districts, and the likelihood of significant inflationary pressures in the near future;

WHEREAS, similarly the one-time funding in response to the COVID-19 pandemic cannot address the District’s long-term financial challenges;

WHEREAS, without making such ongoing revenue available, the District cannot stay solvent, operate such a disproportionately high number of schools, and avoid making programmatic reductions that fundamentally undermine the ability of the District to operate and provide a basic level of instruction to all of its students, particularly those students with the highest needs;

WHEREAS, a decision this year (2021-22) to consolidate schools as provided in this Resolution may make the District eligible for $10 million in unrestricted funding under Assembly Bill No. 1840 (“AB 1840”); and

WHEREAS, on January 12, 2022, the Board adopted Resolution No. 2122-0026 - Quality Instruction and Student Supports, Adequate Staffing, Competitive Compensation, and Long-Term Fiscal Stability, which directed the Superintendent, among other things, “to present the Board . . . a list of the school consolidations (i.e., closures or mergers) that can be reasonably implemented by Fall 2022 and/or Fall 2023.”

NOW, THEREFORE, BE IT RESOLVED, the Board hereby approves the closure of the following schools as detailed below:

For closure(s) at the end of the 2021-22 year:

- Close **Community Day School** (CDS: 01612590106542) at the end of the 2021-22 year.
  Welcoming Schools: Not applicable. Under state law, the county office of education would be required to provide instruction to these students.

- Close **Parker** (CDS: 01612596002091) at the end of the 2021-22 year.
  Welcoming Schools (K-5): East Oakland Pride; Markham; OAK. Welcoming Schools (6-8): Frick; Elmhurst.

Pursuant to Board Policy 5116.1, all students currently enrolled in the non-terminal grades at these schools shall be provided with Opportunity Ticket enrollment preference for enrollment in 2022-23. If a student does not submit an enrollment preference before the student enrollment lottery is conducted, that student’s enrollment preferences shall default to the associated Welcoming Schools (in order of proximity to the student’s primary
For closure(s) at the end of the 2022-23 year:

- Close Brookfield Elementary (CDS: 01612596001663) at the end of the 2022-23 year. Welcoming Schools: Rise Community/New Highland Academy; REACH; Madison Primary.

- Close Carl B. Munck Elementary (CDS: 01612596001697) at the end of the 2022-23 year. Welcoming Schools: OAK; Burckhalter; Laurel; Allendale.

- Close Community Day School (CDS: 01612590106542) at the end of the 2022-23 year. Welcoming Schools: Not applicable. Under state law, the county office of education would be required to provide instruction to these students.

- Close Grass Valley Elementary (CDS: 01612596001879) at the end of the 2022-23 year. Welcoming Schools: OAK; Burckhalter.

- Close Fred T. Korematsu Discovery Academy Elementary (CDS: 01612590112813) at the end of the 2022-23 year. Welcoming Schools: Esperanza; Madison Primary; Rise/New Highland; REACH.

- Close Horace Mann Elementary (CDS: 01612596001929) at the end of the 2022-23 year. Welcoming Schools: Bridges; Global Family; Markham; Laurel; Allendale; Lockwood STEAM.

- Close Parker (CDS: 01612596002091) at the end of the 2022–23 year. Welcoming Schools (K-5): East Oakland Pride; Markham; OAK. Welcoming Schools (6-8): Frick; Elmhurst.

Pursuant to Board Policy 5116.1, all students enrolled in the non-terminal grades at these schools for 2022-23 shall be provided with Opportunity Ticket enrollment preference for enrollment in 2023-24. If a student does not submit an enrollment preference, that student’s enrollment preferences shall default to the associated Welcoming Schools (in order of proximity to the student’s primary residence of record) and then to the closest grade-appropriate schools (in order or proximity to the student’s primary residence of record);

BE IT FURTHER RESOLVED, the Board hereby approves the full and complete merger of the following schools as indicated below:

- Merge RISE Community Elementary (CDS: 01612590110262) into New Highland Academy Elementary (CDS: 01612596001903) for the start of the 2022-23 year. Pursuant to Board Policy 5116.1, no students will be provided with Opportunity Ticket enrollment preference given that no students are moving to a new location.
BE IT FURTHER RESOLVED, the Board hereby approves truncating the grade spans of the following schools as indicated below:

- Reduce the grades offered at **La Escuelita** (CDS: 01612596096523) such that grades 6 through 8 will no longer be offered for the start of the 2023-24 year. Pursuant to Board Policy 5116.1, all students currently in grades 5, 6, and 7 during the 2022-23 year will be provided with Opportunity Ticket enrollment preference for enrollment in 2023-24. Welcoming Schools: Roosevelt Middle; West Oakland Middle; Westlake Middle.

- Reduce the grades offered at **Hillcrest** (CDS: 01612596001911) such that grades 6 through 8 will no longer be offered for the start of the 2023-24 year. Pursuant to Board Policy 5116.1, all students in grades 5, 6, and 7 during the 2022-23 year will be provided with Opportunity Ticket enrollment preference for enrollment in 2023-24. Welcoming Schools: Claremont; Montera.

If a student does not submit an enrollment preference before the student enrollment lottery is conducted, that student’s enrollment preferences shall default to the associated Welcoming Schools (in order of proximity to the student’s primary residence of record) and then to the closest grade-appropriate schools (in order or proximity to the student’s primary residence of record).

BE IT FURTHER RESOLVED, the Board hereby empowers the Superintendent to take all necessary action to effectuate the school consolidations and relocations delineated in this Resolution;

BE IT FURTHER RESOLVED, the Board hereby delegates to the Superintendent decisions regarding the relocation of Special Day Classes currently present at and/or students currently enrolled in all schools listed herein;

BE IT FURTHER RESOLVED, the Board hereby delegates to the Superintendent decisions regarding the relocation of students in licensed child development classes currently offered at all schools listed herein;

BE IT FURTHER RESOLVED, any funding received by the District pursuant to AB 1840 for the 2021-22 fiscal year shall be dedicated to academic and socioemotional learning supports for all students at the consolidated schools and at the Welcoming Schools identified herein, as well as for students needing such intervention at schools across the District based on the Black Students Thriving Indicators, and the Superintendent shall, within three months of the District receiving such funds, present the Board with a plan for consideration for how to spend such funds for these purposes over the next three years; and
BE IT FURTHER RESOLVED, consistent with Resolution No. 2122-0026, the Board directs the Superintendent to bring forward a proposal to the Board, no later than May 2022, for how the newly available facilities shall be utilized for District purposes.

PASSED AND ADOPTED on ____________, 2022, by the Governing Board of the Oakland Unified School District by the following vote:

PREFERENTIAL AYE:

PREFERENTIAL NOE:

PREFERENTIAL ABSTENTION:

PREFERENTIAL RECUSE:

AYES:

NOES:

ABSTAINED:

RECUSED:

ABSENT:

CERTIFICATION

We hereby certify that the foregoing is a full, true, and correct copy of a Resolution passed at a Special Meeting of the Board of Education of the Oakland Unified School District held on ____________, 2022.

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<th>Legislative File</th>
<th>OAKLAND UNIFIED SCHOOL DISTRICT</th>
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<td>File ID Number:</td>
<td>Gary Yee</td>
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<tr>
<td>Introduction Date:</td>
<td>President, Board of Education</td>
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<tr>
<td>Enactment Number:</td>
<td>Kyla Johnston-Trammell</td>
</tr>
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